

# Cabinet Supplementary Agenda



**Lead Member: Chair of Scrutiny & Overview Committee**

**12. Stage 1: Recommendations arising from Scrutiny - Updated  
(Pages 3 - 14)**

Officer: Jacqueline Harris Baker  
Key decision: no

JACQUELINE HARRIS BAKER  
Council Solicitor and Monitoring Officer  
London Borough of Croydon  
Bernard Weatherill House  
8 Mint Walk, Croydon CR0 1EA

Victoria Lower  
020 8726 6000 x14773  
020 8726 6000  
victoria.lower@croydon.gov.uk  
www.croydon.gov.uk/meetings

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<b>REPORT TO:</b>	<b>CABINET 23 MARCH 2020</b>
<b>SUBJECT:</b>	<b>STAGE 1: RECOMMENDATIONS ARISING FROM SCRUTINY (updated)</b>
<b>LEAD OFFICERS:</b>	<b>JACQUELINE HARRIS BAKER, EXECUTIVE DIRECTOR - RESOURCES  STEPHEN ROWAN – HEAD OF DEMOCRATIC SERVICES &amp; SCRUTINY</b>
<b>LEAD MEMBER:</b>	<b>COUNCILLOR SEAN FITZSIMONS CHAIR, SCRUTINY AND OVERVIEW COMMITTEE</b>
<b>CABINET MEMBER:</b>	<b>ALL</b>
<b>WARDS:</b>	<b>ALL</b>
<b>CORPORATE PRIORITY/POLICY CONTEXT:</b> <a href="#">Corporate Plan for Croydon 2018-2022</a> <b>The constitutional requirement that cabinet receives recommendations from scrutiny committees and to respond to the recommendations within two months of the receipt of the recommendations</b>	
<b>FINANCIAL IMPACT</b> The recommendations in the appendix to this report may have a financial implication and as each recommendation is developed the financial implication will be explored and approved.	
<b>FORWARD PLAN KEY DECISION REFERENCE NO:</b> not a key decision	

The Leader of the Council has delegated to the Cabinet the power to make the decisions set out in the recommendations contained within this report:

## 1. RECOMMENDATIONS

Cabinet is asked to:

Receive the recommendations arising from the Streets, Environment & Homes Sub-Committee (4 February 2020), Scrutiny & Overview Committee (25 February 2020) and the Health & Social Care Sub-Committee (10 March 2020), and to provide a substantive response within two months (i.e. at the next available Cabinet meeting on **11 May 2020**).

## 2. STAGE 1: RECOMMENDATIONS ARISING FROM SCRUTINY

2.1 Recommendations that have been received from the Scrutiny and Overview Committee and its Sub-Committees since the last Cabinet meeting are

provided in Appendix A. The constitution requires that an interim or full response is provided within 2 months of this Cabinet meeting.

### **3. CONSULTATION**

- 3.1 The recommendations were developed from the deliberations of either the Scrutiny & Overview Committee or one of its Sub-Committees.

### **4. PRE-DECISION SCRUTINY**

- 4.1 The recommendations set out in the appendix to this report directly arise from Scrutiny.

### **5. FINANCIAL AND RISK ASSESSMENT CONSIDERATIONS**

- 5.1 There are no financial implications arising directly from the content of this report.

### **6. LEGAL CONSIDERATIONS**

- 6.1 The Head of Litigation and Corporate Law comments on behalf of the Director of Law and Governance that the recommendations are presented to Cabinet in accordance with the Constitution.
- 6.2 This requires that the Scrutiny report is received and registered at this Cabinet Meeting and that a substantive response is provided within 2 months (i.e. **Cabinet, 11 May 2020** is the next available meeting).

Approved by Sandra Herbert, Head of Litigation & Corporate Law on behalf of the Director of Law and Governance & Deputy Monitoring Officer

### **7. EQUALITIES IMPACT**

- 7.1 There are no equalities implications arising directly from the content of this report

### **8. HUMAN RESOURCES IMPACT**

- 8.1 There are no human resource implications arising directly from the contents of this report

## **9. ENVIRONMENTAL IMPACT**

9.1 There are no environmental implications arising directly from the contents of this report

## **10. CRIME AND DISORDER REDUCTION IMPACT**

10.1 There are no crime and disorder implications arising directly from the contents of this report.

## **11. REASONS FOR RECOMMENDATIONS/PROPOSED DECISION**

11.1 There is a statutory requirement for Cabinet to receive the recommendations made by Scrutiny.

## **12. OPTIONS CONSIDERED AND REJECTED**

12.1 None

## **13. DATA PROTECTION IMPLICATIONS**

### **13.1 WILL THE SUBJECT OF THE REPORT INVOLVE THE PROCESSING OF 'PERSONAL DATA'?**

There are no Data Protection implications at this stage, but that the situation will be reviewed again at Stage 2 when Cabinet provide their response to the proposed recommendations.

### **13.2 HAS A DATA PROTECTION IMPACT ASSESSMENT (DPIA) BEEN COMPLETED?**

No.

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#### **CONTACT OFFICER:**

Simon Trevaskis, Senior Democratic Services & Governance - Scrutiny  
T: 020 8726 6000 X 64840  
Email: [simon.trevaskis@croydon.gov.uk](mailto:simon.trevaskis@croydon.gov.uk)

#### **BACKGROUND DOCUMENTS:**

##### **Background document 1:**

Streets, Environment & Homes Sub-Committee Agenda - 4 February 2020

[https://democracy.croydon.gov.uk/ieListDocuments.aspx?CId=170&MIId=1980&Ver=](https://democracy.croydon.gov.uk/ieListDocuments.aspx?CId=170&MIId=1980&Ver=4)

[4](https://democracy.croydon.gov.uk/ieListDocuments.aspx?CId=170&MIId=1980&Ver=4)

##### **Background document 2:**

Scrutiny & Overview Committee Agenda - 25 February 2020

<https://democracy.croydon.gov.uk/ieListDocuments.aspx?CIId=166&MIId=1942&Ver=4>

**Background document 2:**

Health & Social Care Sub-Committee – 10 March 2020

<https://democracy.croydon.gov.uk/ieListDocuments.aspx?CIId=168&MIId=1955&Ver=4>

## Scrutiny Recommendations: Stage 1

Committee	Meeting Date	Agenda Item	Conclusion	Recommendation	Cabinet Lead	Officer Lead
Streets, Environment & Homes Sub-Committee	4 February 2020	Question Time: Cabinet Member for Homes and Gateway Services	The Sub-Committee praised the extensive level of evidence gathered on the Council's Landlord Licensing scheme by the Housing Service in developing its submission to the Secretary of State and recognised that there were significant risks should there be a negative outcome of the review.	In the event that the Secretary of State refused to extend the Council's Landlord Licencing scheme or decided to reduce the scope of the existing scheme, the Sub-Committee recommends that a contingency plan is prepared for use during the re-submission period to ensure minimal disruption.	Alison Butler	Stephen Tate/Yvonne Murray
Streets, Environment & Homes Sub-Committee	4 February 2020	Question Time: Cabinet Member for Homes and Gateway Services	The Sub-Committee endorsed the engagement of the Housing Service with the voluntary sector on the Localities Programme pilots. The support shown from various partners for the Localities Model was also welcomed, with it recognised that there was a strong commitment to successfully work together for the benefit of the most vulnerable residents in the borough.	That the approach used by the Housing Service in engaging with the voluntary and community sector be developed and used as the Localities Programme expands to other areas of the borough.	Alison Butler	Stephen Tate/Yvonne Murray

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Streets, Environment & Homes Sub-Committee	4 February 2020	Question Time: Cabinet Member for Homes and Gateway Services	The Sub-Committee warmly welcomed the work by the Housing Service in lobbying the Department of Works and Pensions for access to their data in order to enable the Council to identify vulnerable residents at an early stage and agreed that there was scope for elected Members to add their voices to the lobbying.	That Cabinet Members lobby the Department of Work and Pensions to provide the Council with access to their data, to support the Council's work with vulnerable residents.	Alison Butler	Stephen Tate/Yvonne Murray
Streets, Environment & Homes Sub-Committee	4 February 2020	Axis Responsive Repair Contract Review	The Sub-Committee agreed that it would be beneficial to be consulted on the procurement options at the review point of the Responsive Repairs contract.	That consultation with the Sub-Committee be built into the procurement process when the contract was next reviewed.	Alison Butler	Stephen Tate
Streets, Environment & Homes Sub-Committee	4 February 2020	Housing Revenue Account	The Sub-Committee recognised that Housing Grants provided by the Government to the Mayor of London for purchases was cost effective and provided good value for money for the Housing Revenue Account. As such the continued lobbying of the Government to increase the housing grant by the Administration was both welcomed and supported.	That the Administration continues to lobby Government to increase housing grants to the Mayor of London.	Alison Butler	Stephen Tate/Yvonne Murray



Committee	Meeting Date	Agenda Item	Conclusion	Recommendation	Cabinet Lead	Officer Lead
Streets, Environment & Homes Sub-Committee	4 February 2020	Housing Revenue Account	The Sub-Committee was concerned about the level of transparency on acquisitions of housing stock funded by the Housing Revenue Account and agreed that improvement was needed in this area	That quarterly reports be published by the Housing Service on transactions relating to the acquisition of housing stock funded by the Housing Revenue Account	Alison Butler	Stephen Tate/Yvonne Murray
Streets, Environment & Homes Sub-Committee	4 February 2020	Brick by Brick	The Sub-Committee was disappointed with the level of information provided in the report and agreed that the Chair would work with officers when Brick by Brick was next reviewed in 2021 to refine the report.	In the preparation of the report for the next review of Brick by Brick in 2021 that earlier engagement in the report writing process be undertaken with the Chair of the Sub-Committee to refine the report to the Sub-Committee's specifications.	Alison Butler	Jacqueline Harris Baker/Shifa Mustafa
Streets, Environment & Homes Sub-Committee	4 February 2020	Brick by Brick	The Sub-Committee recognised that as Brick by Brick was a commercial organisation with the Council as its sole shareholder it was reasonable to expect a high level of public interest and agreed that a greater level of communication and transparency was needed to improve the public's understanding of the relationship between the two organisations.	<ol style="list-style-type: none"> <li>1. Consideration be given to how to improve public understanding of the relationship between the Council and Brick by Brick, and an update provided on the work undertaken in this area when Brick by Brick was next reviewed by the Sub-Committee in 2021.</li> <li>2. The Council develop a 'RAG' monitoring approach for its housing developments, including both pipeline and on site projects and publish the report quarterly in order to further enhance transparency on housing delivery.</li> </ol>	Alison Butler	Jacqueline Harris Baker/Shifa Mustafa

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Streets, Environment & Homes Sub-Committee	4 February 2020	Brick by Brick	The Sub-Committee noted that the lending issues faced by some prospective buyers were a result of the Government's housing regulator issuing new guidance on "housing provider" registration. Considering the potential impact upon prospective purchasers, the Sub-Committee welcomed the swift action taken to finalise the registration process and requested confirmation once this had been fully resolved.	An update be provided for the Sub-Committee by Brick by Brick once the registration issue had been resolved.	Alison Butler	Jacqueline Harris Baker/ Shifa Mustafa
Scrutiny & Overview Committee	25 February 2020	Question Time: Cabinet Member for Safer Croydon & Communities	The Committee concluded that the progress made on sharing pots of funding was to be welcomed, with it agreed that given the limited funds available that it would be important to encourage further work in this area in order to maximise the funding available for the voluntary and community sector.	That further work be undertaken on the pooling of grant funding with other partners in order to maximise the amount available for local community and voluntary organisation.	Hamida Ali	Gavin Handford

<b>Committee</b>	<b>Meeting Date</b>	<b>Agenda Item</b>	<b>Conclusion</b>	<b>Recommendation</b>	<b>Cabinet Lead</b>	<b>Officer Lead</b>
Scrutiny & Overview Committee	25 February 2020	Review of Safer Croydon Partnership & Violence Reduction Network	While the Committee welcomed confirmation that schools in the borough were engaged with the Trauma Informed Approach, it was agreed that further evidence would be needed to provide reassurance that there was ownership of the trauma informed approach amongst the senior leadership of schools in the borough	When the Committee next reviews the work of the Violence Reduction Network it is requested that evidence is provided to demonstrate the ownership of the trauma informed approach amongst the senior leadership of schools in the borough.	Hamida Ali	Sarah Haywood
Scrutiny & Overview Committee	25 February 2020	Review of Safer Croydon Partnership & Violence Reduction Network	The Committee agreed that it was essential to have quantifiable measurements such as an Evaluation Framework in place to allow qualified judgements to be made on the success of schemes commissioned by the Violence Reduction Network in delivering their intended outcomes.	An evaluation framework needs to be developed to allow quantifiable judgement on the success of schemes commissioned by the Violence Reduction Network in delivering their intended outcomes.	Hamida Ali	Sarah Haywood
Scrutiny & Overview Committee	25 February 2020	Review of Safer Croydon Partnership & Violence Reduction Network	The Committee welcomed the move to a more integrated approach to data sharing with partners as this was key to informing the work of the Violence Reduction Network and it was agreed that options for funding the expansion of work on data analysis needed to be explored.	Options for expanding the Violence Reduction Network's capacity for data analysis should be explored.	Hamida Ali	Sarah Haywood

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Scrutiny & Overview Committee	25 February 2020	Review of Safer Croydon Partnership & Violence Reduction Network	The Committee agreed that the use of data should be ingrained throughout the work of the Violence Reduction Network and looked forward to seeing how this was being implemented when the performance of the Network was next reviewed.	When the Committee next reviews the work of the Violence Reduction Network evidence should be provided to demonstrate how the use of data has informed the work of the Network.	Hamida Ali	Sarah Haywood
Scrutiny & Overview Committee	25 February 2020	Review of Safer Croydon Partnership & Violence Reduction Network	The Committee acknowledged that the Safer Croydon Partnership seemed to be working well, but agreed that it was difficult to reach any concrete conclusions without quantifiable data being provided to demonstrate that outcomes were being achieved.	Consideration should be given to what quantifiable data on outcomes can be provided when the Safer Croydon Partnership is next reviewed by the Committee to allow a judgement to be made on the performance of the Partnership.	Hamida Ali	Sarah Haywood
Health & Social Care Sub-Committee	10 March 2020	Croydon Council's Emergency Preparedness	It was agreed that Croydon public services were as well prepared as they could be considering the current circumstances, and that there was capacity within the system to ramp up the response should infection rates increase.	Ensures Croydon Council continues to provide information and support to the people of Croydon during these difficult times.	The Leader	Rachel Flowers

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Health & Social Care Sub-Committee	10 March 2020	Croydon Council's Emergency Preparedness	The Sub-Committee recognised that as a trusted provider of information, the Council and local health services played a key role in keeping people informed and supported the key messages that were relayed during the meeting. However it was recognised that people also wanted reassurance that Croydon could cope should there be a large scale outbreak and would encourage more information to be provided on Croydon's ability to ramp up its response.	Communication from Croydon Council, especially the use of social media, be ramped up to provide reassurance to the public on Croydon ability to cope with a large-scale outbreak of Covid-19, and should resource this increased level of communication accordingly.	The Leader	Rachel Flowers
Health & Social Care Sub-Committee	10 March 2020	Croydon Council's Emergency Preparedness	The Sub-Committee would like to request that the dashboard providing information on Covid-19 and any other appropriate updates are be shared with Members to keep them informed of the situation as it developed.	That there should be regular updates to all members on how the Council and and local health services are coping, including when services are being change or stopped.	The Leader	Rachel Flowers
Health & Social Care Sub-Committee	10 March 2020	Croydon Council's Emergency Preparedness	The Sub-Committee considered there to be a risk to Croydon's public sector finances should the Government not fund the additional costs required.	The Council should not hesitate to request additional funding from Central Government to ensure that essential services are maintained, and vulnerable residents are protected.	The Leader	Rachel Flowers

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Health & Social Care Sub-Committee	10 March 2020	Croydon Council's Emergency Preparedness	Given the rapidly developing situation, the Sub-Committee agreed that an update on the situation would be needed at their next meeting on 21 April 2020.	Consider how democratic accountability continues through this time.	The Leader	Rachel Flowers
Health & Social Care Sub-Committee	10 March 2020	Croydon Council's Emergency Preparedness	The Sub-Committee agreed that further re-assurance would be sought about those who received support from private care providers or lived in private care homes that recommended standards of care and cleanliness were being maintained over the course of the outbreak for these vulnerable group of residents.	Evidence be provided to the Sub-Committee to give reassurance that public and private care providers are maintaining standards of care and cleanliness that reduces exposure to infection, to minimise the potential risk of an outbreak amongst vulnerable residents in the borough, especially in Croydon Care Homes and those receiving domiciliary care.	Jane Avis	Guy Van Dichele